



9:00-9:15

Welcome and Introduction

9:15-10:15

Legal Basics: A fundamental background of preservation law as it relates to local preservation commissions: local ordinance, local codes, and federal and state laws. *Will Cook*

10:15-11:15

Standards and Guidelines for Design Review: Reviewing the Federal Standards and Guidelines and learning to apply them to real world cases. *Michael Houser*

11:15-11:30

Break

11:30-12:30

Meeting Procedures and the Role of the Commissioner: Best practices and preparation strategies for before, during, and after a public hearing. *Will Cook*

12:30-1:15

Lunch Break

1:15-2:15

Preservation Incentives and Benefits: Learn the basics of the Federal Rehabilitation Tax Credit program, including what projects qualify and what requirements apply. Learn about other programs and how to develop and establish local incentives for historic properties. *Michelle McCullough*

2:15-3:15

Mid-Century Resources: An overview of why the Mid-Century/Post- War Architecture and social history is significant from urban centers to small towns. Understand and articulate effective cases for saving these resources. *Michael Houser*

3:15-3:30

Break

3:30-4:30

Design Review Exercise: Participants will practice design review with a simplified application and set of design guidelines. *Michelle McCullough*

4:30-4:45

Wrap-up

National Alliance of Preservation Commissions

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CAMP Trainer Bios



Will Cook is a nationally recognized lawyer and scholar with a successful record for protecting National Historic Landmarks, significant landscapes, historic viewsheds, and traditional cultural properties. His practice focuses on balancing historic preservation with economic development so that historic preservation law is more efficient, effective, and predictable. Will helps his clients navigate the Section 106 process of the National Historic Preservation Act at the project level with an emphasis on historic viewsheds and landscape protection. He negotiates on behalf of tribes, project proponents, local governments, and other consulting parties to achieve creative, win-win outcomes that appropriately balance preservation values and development needs. Examples of his work include helping to find reasonable limits to unregulated cruise tourism in historic port communities, advising a local government with a National Historic Landmark district on its legal rights in

response to proposed offshore utility-scale windfarms, and working with a nationally recognized preservation advocacy group on how to address a proposed seawall that would surround a National Historic Landmark district. In 2019, Will assisted the Parks & People Foundation in Baltimore with identifying ways to use Section 106 to leverage shoreline restoration of the Middle Branch Harbor and proposed "green" urban park along its 11-mile shoreline. Will's extensive knowledge of preservation legal tools and land use law allows him to serve as a strategic partner with policymakers, developers, and preservation advocates on best practices to make preservation law more effective and efficient. Examples include assisting the City of Philadelphia and the Town of Palm Beach with identifying strengths and weaknesses in their local preservation laws, suggesting opportunities for improvement based on peer city reviews, and helping educate the public about preservation law's benefits. Through his work with the National Alliance of Preservation Commission's Disaster Planning Advisory Committee, Will helps historic communities with adaptation planning and disaster relief, including their response to the COVID-19 pandemic. Will has argued in court and before administrative agencies across the country on behalf of advocates seeking to protect traditional cultural properties: historic places that continue to be used by living communities. His engagements have included arguing on behalf of the National Trust for Historic Preservation before the New Mexico Supreme Court, which affirmed unanimously Mount Taylor's designation in New Mexico's State Register of Cultural Properties. Will earned his Juris Doctor from the University of South Carolina School of Law, and is a graduate of Furman University, where he received a B.A. in political science. Prior to joining Cultural Heritage Partners, Will served for eight years as associate general counsel for the National Trust for Historic Preservation and teaches preservation law at Columbia University.

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As the Architectural Historian for the State of Washington for almost 20 years, Michael Houser has a long record of helping owners understand the architecture and history of their buildings. Houser has a common sense, down-to-earth approach about historic preservation issues and prides himself on simplifying the often complex issues of preserving historic resources. Currently he manages the State and National Register programs for Washington State; as well as Washington's unique Heritage Barn Program. Houser helped bring post WWII resources into the states focus by establishing the "Nifty-from-the-Last 50 Initiative" in 2003 which initially documented over 300 mid-century modern buildings across the state. As the state's go-to expert, he has reviewed numerous post WWII resources as part of the Section 106

process, from small ranch houses to cold war military facilities. His current pet project includes creating biographies of architects and designers who practiced Washington state, and he has recently developed a study of Seattle area Parade of Homes. Houser holds a bachelor's degree from the University of Idaho and a Master of Science Degree in Historic Preservation from Eastern Michigan University. A native of Vancouver, Washington, Michael returned to the Washington state via Bend, OR where he served as the Historic Preservation Planner for six years managing the CLG programs for the County and three incorporated cities. His previous work experience includes time at the Henry Ford Museum in Dearborn, MI; survey work for the Historic Landmarks Foundation of Indiana; and historic home inspections and architectural work for Thomas Hickey Architects in Chicago. Planning Division of the Salt Lake City Corporation, and the preservation planner for the City of Bowling Green in Kentucky. While in Kentucky, she served as the vice-chairperson of the state-wide non-profit, Preservation Kentucky and was an adjunct professor at Western Kentucky University. She is a graduate of Middle Tennessee State University's Public History Program where she worked for the Center for Historic Preservation and the Tennessee Civil War National Heritage Area.

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Michelle M.McCullough is the City of Winston-Salem and Forsyth County's Historic Preservation Officer serves as support staff for the Forsyth County Historic Resources Commission, which oversees Winston-Salem's two historic districts and one historic overlay district as well as Forsyth County's 140 local historic landmarks. Her other responsibilities include administering designation of new districts and sites on both the local and national levels, Section 106 reviews, contributing to local and comprehensive plans; and supervising architectural surveys. Ms. McCullough also enjoys leading preservation and

planning community outreach and education initiatives. Her efforts were recognized in 2017, when she received the Cedric S. Rodney Unity Award for Service to the Community and the AIA Winston-Salem Advocate Award. Ms. McCullough has a Masters of Science in Historic Preservation from Ball State University in Indiana and meets the Secretary of the Interior's Professional Qualification Standards in Architectural History.

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